









Michigan Economic Development Corporation International Business Development

Presented by:

Deb Dansby, Chief Operating Officer

Cindy Douglas, VP Business Development

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History of International Presence

• Since 2000, MEDC physical offices have supported the following locations:

Location	Final Year Operating Cost	Closure Date	
China/Hong Kong	\$250,000	Open	
Mexico/South America	\$166,000	2005	
Japan	\$120,000	1999	
Canada/South Africa (shared)	\$91,000	2003	
Europe		1999	



Historical Perspective Regarding International Outreach

- Physical presence for trade and export assistance in emerging economies
- Most economic development and export missions were coordinated through MEDC offices
- Offices provided trade and export assistance with limited or no investment services



What Changed

- Funding continued to decrease
- Closed physical offices in Japan, Canada, Europe, and Mexico
- Economic development investment and trade missions became decentralized resulting in loss of state brand and overall coordination
- Michigan's economy took a dramatic decline in late 2008, and continues today
- No demonstrable ROI export services declined



MEDC's Business Development Strategy

- MEDC's 2007-2010 strategic plan called for a focus on diversification of Michigan's economy
- Based on research and data gathering, the MEDC targeted specific industries that would:
 - Leverage Michigan's strengths and assets
 - Provide diversification opportunities to Michigan businesses
 - Bring Michigan to the forefront of the emerging sectors



MEDC's Business Development Attraction Strategy

Our national and international outreach is determined by the location of the businesses or technologies necessary to launch or grow a targeted industry or fill voids in their value chains

We focus on investment opportunities only (we do not currently focus on trade/export assistance)



MEDC's Business Development Attraction Strategy

- Targeted Sectors
 - Solar
 - Wind
 - Advanced Energy Storage
 - Bio-Energy
 - Water
 - Advanced Materials



Resources Allocated

- Five independent contractors with attraction expertise in Europe, Asia (Japan and China), Israel, and Sweden
- Six cross functional teams focused on:
 - Solar
 - Wind
 - Advanced Energy Storage
 - Bio-Energy
 - Water Solutions
 - All other
- Physical office in China



Current Successes

	Job Creation Projection	State Investment	Federal Investment	New Business Investment	State Leverage Ratio
Advanced Energy Storage	54,237	\$1.48 Billion	\$1.96 Billion	\$5.70 Billion	\$5.18
Solar	21,592	\$766.6 Million	\$159.7 Million	\$2.81 Billion	\$3.87
Wind	4,715	\$57.7 Million	\$39.3 Million	\$132.1 Million	\$2.97
Bio – Energy	1,236	\$111.6 Million	\$48.2 Million	\$226.1 Million	\$4.48



Federal Resources

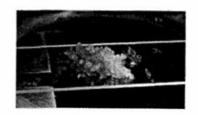
- U.S. Dept. of Commerce has larger than normal presence in Michigan – 4 locations
 - Detroit
 - Pontiac
 - Grand Rapids
 - Ypsilanti
- Most states have 1 location at capital city
- State services would duplicate effort



Current Challenges

- Outreach is still decentralized
 - No overall coordination and communication of Michigan investment and trade missions (i.e. "control tower")
 - Loss of common state branding and overarching message
 - No current state-wide inventory of international outreach
 - Prospects confused
- Limited funding for National and International business development attraction efforts
 - Decentralized model will continue
 - Continue to leverage, not duplicate federal services













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Questions?